

(continued from first page)

these issues look like as they continue to unfold in the year ahead?

Rick: *We are blessed with a very capable board – one that integrates vision and wisdom. The board insists that we stay member-driven and close to our supporting denominations but also*

view service beyond the Mennonite/Anabaptist world as an opportunity for mission and learning. We are currently exploring significant new opportunities with two national faith-based associations.

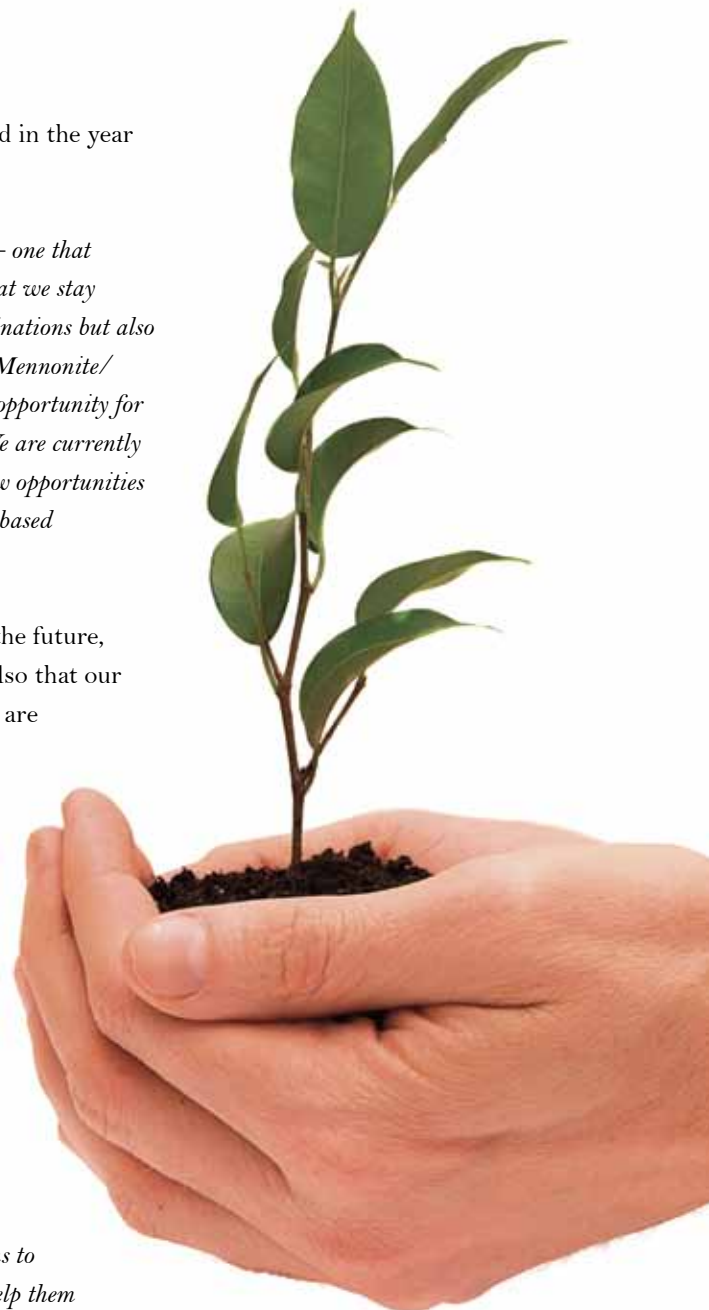
“We are blessed with a very capable board — one that integrates vision and wisdom.”

Lee: As we look to the future, we remind ourselves also that our member organizations are all faith-based. Their service to residents, clients, or customers is an expression of their commitment to God’s work of healing and hope, embodying values of human dignity;

community, mutuality and service; ethical practices; and justice for the vulnerable.

Rick: *I agree. In 2010 I trust that we at MHS Alliance will continue to call member organizations to renewed commitment to the mission. We want to help them consider what they need to do to strengthen their identity, their performance, and their engagement with the broader goal of facilitating healing and hope in a messed-up world. Many social service organizations were once rooted in a community of faith. For them, this rootedness is only part of the legacy, largely an artifact in the corporate museum. It is so easy for organizations to chase the market and lose their soul. It is absolutely critical for the CEOs and governing boards of our member organizations to engage the question of how their faith informs the articulation of core values and shapes decisions in the board room and beyond.*

Lee: Our board blends both the perspective of member CEOs and church-appointed representatives. It is an excellent context in which to work at the articulation and integration of faith in practice.



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MARCH/APRIL 2010

2009 ANNUAL REPORT

MINISTRIES AND SERVICES COMMITTED TO HEALING AND HOPE

Lee: Without a doubt, the health care reform debate and a sagging economy created uncertainty for our member organizations in 2009. Our mission is to strengthen and extend Anabaptist health and human service ministries in faithfully and effectively fulfilling their missions. Within this context, Rick, what do you consider the headline agenda items which occupied MHS Alliance during the past year?

By Lee Snyder, Chair of the MHS Alliance Board, and Rick Stiffney, President and CEO of MHS Alliance

resources and services to help organizations strengthen their operations. Lee, what is your perspective on how the board has grappled with these issues?

Lee: In a year of fiscal challenges for everyone, the board has attempted to be both visionary and realistic. We are balancing two thrusts: 1) supporting enhanced services which would assist members in their respective ministries and 2) continuing to be forward-looking about ways MHS Alliance can better serve its many stakeholder groups.

We are encouraging much greater collaboration between member organizations and exploring deeper relationships with our supporting denominations. Rick, going forward, what do you see as the trajectory for these issues in 2010? What will



“In a year of fiscal challenges for everyone, the board has attempted to be both visionary and realistic.”



ANNUAL REPORT FOR FISCAL YEAR 2009

Income Statement December 31, 2009		Revenue		Balance Sheet As of December 31, 2009	
Member Fees & Programs	\$647,964			ASSETS	
Consulting Services	453,757			Current Assets	
Management Contracts	124,187			Cash and Investments \$805,028	
Total Revenue	\$1,225,908			Accounts Receivable 113,822	
				Total Current Assets \$918,850	
Member Services & Overhead	\$705,022			Equipment \$13,159	
Consulting Services	492,956			Total Non-Current Assets \$13,159	
Management Contracts	103,780			TOTAL ASSETS \$932,009	
Total Expense	\$1,301,758			LIABILITIES AND NET ASSETS	
				Current Liabilities	
OPERATING INCOME BEFORE INVESTMENTS	-75,850			Accounts Payable \$11,509	
Investment Income (Loss)	114,830			Deferred Revenue 11,500	
Other Non-operating	8,743			Accrued Expenses 32,264	
NET INCOME (LOSS) INCLUDING INVESTMENTS	\$47,723			Total Current Liabilities \$55,273	
				Net Assets	
				Unrestricted \$433,937	
				Temporarily Restricted 267,735	
				Permanently Restricted 175,064	
				Total Net Assets \$876,736	
				TOTAL LIABILITIES AND NET ASSETS \$932,009	

Learn more about these and other services

With 2010 well underway, we encourage you to consider taking advantage of the resources and programs mentioned here. If you have any questions about these or other MHS Alliance initiatives, and how they can help you achieve your goals, give us a call at 574-534-9689.

Rick: *We worked at both dimensions of this mission. We gave high priority to resources to support board and senior level leadership with the challenge of sustaining a Mennonite/Anabaptist identity in the context of much turbulence. The DVD – titled “The Quickest Ever DVD Guide to Anabaptists and their Values” – illustrates this effort. Our investment in leadership development – for example, the Values-based Leadership Program and the Executives Circle Program – is designed to equip leaders to be effective and faithful in their leadership. My dissertation research, which engaged 10 of our member CEOs, offered windows into how CEOs view their role and work in shaping organizational identity and culture. We also provided various*

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◆ **BROOK LANE**

Above: Brook Lane conducts chapel services on a regular basis.

At right: Brook Lane hosts a student-faculty flag football game.



◆ **MENNONITE MANOR**

At left: Resident Mary Seyb enjoys a day at the zoo with her grandson, Brian Davis, a Mennonite Friendship Manor employee.

At right: Rosemary Willis, a resident at Mennonite Friendship Manor in South Hutchinson, Kan., meets Oscar the robot at the Kansas State Fair.



◆ **SIERRA VIEW**



At left: Sierra View roses attract the attention of these gardeners.



At left: A Sierra View couple enjoys the view from their patio table.

At right: A group from Sierra View visits Kings River.



◆ **FREDERICK MENNONITE COMMUNITY**

At right: Captain John and Gladys Hasson enjoyed cruise week at Frederick Mennonite Community.

Below: Volleyball is a popular sport at Frederick Mennonite Community.



At left: Dr. Miranda Torres performed the first shoulder replacement surgery in Puerto Rico with a new titanium prosthesis.

Below: Hospital Menonita inaugurated a mental health hospital, CIMA.



◆ **HOSPITAL MENONITA**

◆ **PRAIRIE VIEW**

At left: Prairie View serves all ages.

Below: At Prairie View therapy for youth includes group discussion.



◆ **SUNNY CREST**



Above: Sunny Crest residents decorated Valentine's day bags.



At right: January birthdays are celebrated at Sunny Crest.